ROSS VALLEY FIRE DEPARTMENT 5 YEAR PROJECTION

	Actual FYE 2021	Projected Budget FYE 2022	Projected FYE 2023	Projected FYE 2024	Projected FYE 2025	Projected FYE 2026	Projected FYE 2027
REVENUES			1	1			
Member Contributions							
Fairfax	2,076,313	2,149,921	2,241,698	2,327,798	2,416,371	2,503,090	2,591,11
Ross	2,082,551	2,183,012	2,248,433	2,334,791	2,423,630	2,510,610	2,598,89
San Anselmo	3,611,715	3,739,735	3,899,400	4,049,169	4,203,240	4,354,088	4,507,19
Sleepy Hollow	1,140,637	1,181,073	1,231,491	1,278,790	1,327,448	1,375,088	1,423,44
Prior Authority Side Fund	0	0	0	0	0	0	
Prior Authority Retiree Health	182.305	97.552	48.856	51,519	53,065	54.657	56,29
Prior Authority MERA Bond	34,243	0	0	0	0	0	
Prior Authority Retirement	942,527	1,125,991	1,301,864	1,409,000	1,515,500	1,589,000	1,590,00
Apparatus Replacement	328,223	341,352	355,006	369,206	383,974	399,333	399,33
Member Contributions Subtotal	10,398,514	10,818,636	11,326,747	11,820,273	12,323,227	12,785,867	13,166,27
% Change from prior year	7.1%	4.0%	4.7%	4.4%	4.3%	3.8%	3.0
Outside/Miscellaneous Revenue		1	T	T	1		
County of Marin	224,012	235,783	242,856	250,142	257,646	265,376	273,33
OES Reimbursement Out of Count	1,032,950	766,233	0	0	0	0	
RVPA Reimbursement Medic	242,348	265,886	287,558	296,185	305,070	314,222	323,64
FEMA Mutal Aid Reimbursement	146,612			+			
Interest, Rental, and Miscellaneou	45,683	39,328	47,624	48,439	49,275	50,132	51,01
RVPA EMS Training/Supply Reimb.	47,290	47,290	47,290	47,290	47,290	47,290	47,29
Plan Checking and Tech Fees	310,838	271,700	288,600	288,600	288,600	288,600	288,60
Resale Inspection Fees	72,366	50,000	50,000	50,000	50,000	50,000	50,00
Workers Comp & Training Reimb	187,214	94,789	0	0	0	0	,
Station Maintenance Rev.	46,303	60,000	60,000	60,000	60,000	60,000	60,00
Grants and One Time Rev Offset of	0	187,718	337,641	206,007	203,030	208,684	212,56
Subtotal	2,355,616	2,018,727	1,361,569	1,246,663	1,260,912	1,284,304	1,306,45
Total Revenues	12,754,130	12,837,363	12,688,315	13,066,937	13,584,140	14,070,171	14,472,72
EXPENSES							
EXPENSES Wages	5,376,722	5,558,639	5,614,859	5,568,863	5,708,487	5,832,451	5,957,410
	5,376,722 754,607	5,558,639 749,903	5,614,859 303,883	5,568,863 311,285	5,708,487 319,921	5,832,451 328,447	
Wages							337,20
Wages Overtime	754,607	749,903	303,883	311,285	319,921	328,447	337,20 1,172,95
Wages Overtime Pension - Normal Cost	754,607 852,812	749,903 952,957	303,883 1,046,899	311,285 1,113,231	319,921 1,131,858	328,447 1,152,272	337,200 1,172,95 1,590,000
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits	754,607 852,812 942,527 730,924	749,903 952,957 1,125,991 858,548	303,883 1,046,899 1,301,864 896,975	311,285 1,113,231 1,409,000 949,022	319,921 1,131,858 1,515,500 983,327	328,447 1,152,272 1,589,000 1,028,236	337,200 1,172,95 1,590,000 1,063,210
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability	754,607 852,812 942,527	749,903 952,957 1,125,991	303,883 1,046,899 1,301,864	311,285 1,113,231 1,409,000	319,921 1,131,858 1,515,500	328,447 1,152,272 1,589,000	337,200 1,172,95: 1,590,000 1,063,21: 605,770
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits OPEB-Retiree Health Care Workers Compensation	754,607 852,812 942,527 730,924 636,312 422,388	749,903 952,957 1,125,991 858,548 648,838 402,922	303,883 1,046,899 1,301,864 896,975 536,878 486,023	311,285 1,113,231 1,409,000 949,022 554,371 594,626	319,921 1,131,858 1,515,500 983,327 571,002 714,404	328,447 1,152,272 1,589,000 1,028,236 588,132 837,161	337,206 1,172,955 1,590,000 1,063,216 605,776 970,496
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits OPEB-Retiree Health Care Workers Compensation Employee Benefits - Other	754,607 852,812 942,527 730,924 636,312 422,388 344,476	749,903 952,957 1,125,991 858,548 648,838 402,922 392,800	303,883 1,046,899 1,301,864 896,975 536,878 486,023 398,972	311,285 1,113,231 1,409,000 949,022 554,371 594,626 401,004	319,921 1,131,858 1,515,500 983,327 571,002 714,404 407,247	328,447 1,152,272 1,589,000 1,028,236 588,132 837,161 413,066	337,20i 1,172,95: 1,590,00i 1,063,21i 605,77i 970,49i 418,99
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits OPEB-Retiree Health Care Workers Compensation	754,607 852,812 942,527 730,924 636,312 422,388	749,903 952,957 1,125,991 858,548 648,838 402,922	303,883 1,046,899 1,301,864 896,975 536,878 486,023	311,285 1,113,231 1,409,000 949,022 554,371 594,626	319,921 1,131,858 1,515,500 983,327 571,002 714,404	328,447 1,152,272 1,589,000 1,028,236 588,132 837,161	337,208 1,172,95; 1,590,000 1,063,218 605,776 970,499 418,99:
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits OPEB-Retiree Health Care Workers Compensation Employee Benefits - Other	754,607 852,812 942,527 730,924 636,312 422,388 344,476	749,903 952,957 1,125,991 858,548 648,838 402,922 392,800 10,690,597	303,883 1,046,899 1,301,864 886,975 536,878 486,023 398,972 10,586,353	311,285 1,113,231 1,409,000 949,022 554,371 594,626 401,004 10,901,401	319,921 1,131,858 1,515,500 983,327 571,002 714,404 407,247 11,351,747	328,447 1,152,272 1,589,000 1,028,236 588,132 837,161 413,066 11,768,766	337,20 1,172,95 1,590,00 1,063,21 605,77 970,49 418,99 12,116,05
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits OPEB-Retiree Health Care Workers Compensation Employee Benefits - Other Subtotal	754,607 852,812 942,527 730,924 636,312 422,388 344,476 10,060,768	749,903 952,957 1,125,991 858,548 648,838 402,922 392,800 10,690,597 6.3%	303,883 1,046,899 1,301,864 896,975 536,878 486,023 388,972 10,586,353	311,285 1,113,231 1,409,000 949,022 554,371 594,626 401,004 10,901,401 3.0%	319,921 1,131,858 1,515,500 983,327 571,002 714,404 407,247 11,351,747 4.1%	328,447 1,152,272 1,589,000 1,028,236 588,132 837,161 413,066 11,768,766	337,20 1,172,95 1,590,00 1,063,21 605,77 970,49 418,99 12,116,05 3.0 399,33
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits OPEB-Retiree Health Care Workers Compensation Employee Benefits - Other Subtotal Appartus	754,607 852,812 942,527 730,924 636,312 422,388 344,476 10,060,768	749,903 952,957 1,125,991 858,548 648,838 402,922 392,800 10,690,597 6.3% 341,352	303,883 1,046,899 1,301,864 896,975 536,878 486,023 398,972 10,586,353 -1.0%	311,285 1,113,231 1,409,000 949,022 554,371 594,626 401,004 10,901,401 3.0% 369,206	319,921 1,131,858 1,515,500 983,327 571,002 714,404 407,247 11,351,747 4.1% 383,974	328,447 1,152,272 1,589,000 1,028,236 588,132 837,161 413,066 11,768,766 3,7% 399,333	337,20 1,172,95 1,590,00 1,063,21 605,77 970,49 418,99 12,116,05 3.00 399,33 374,40
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits OPEB-Retiree Health Care Workers Compensation Employee Benefits - Other Subtotal Appartus Contract Services - MCFD	754,607 852,812 942,527 730,924 636,312 422,388 344,476 10,060,768	749,903 952,957 1,125,991 858,548 648,838 402,922 392,800 10,690,597 6.3% 341,352 327,818	303,883 1,046,899 1,301,864 896,975 536,878 486,023 398,972 10,586,353 -1.0% 355,006 332,653	311,285 1,113,231 1,409,000 949,022 554,371 594,626 401,004 10,901,401 3.0% 369,206 342,632	319,921 1,131,858 1,515,500 983,327 571,002 714,404 407,247 11,351,747 4.1% 383,974	328,447 1,152,272 1,589,000 1,028,236 588,132 837,161 413,066 11,768,766 3.7% 399,333 363,499	337,201 1,172,95: 1,590,000 1,063,211 605,77/ 970,49! 418,99 12,116,05' 3,0: 399,33: 374,40:
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits OPEB-Retiree Health Care Workers Compensation Employee Benefits - Other Subtotal Appartus Contract Services - MCFD Other Administration (05) Dispatch Contract	754,607 852,812 942,527 730,924 636,312 422,388 344,476 10,060,768 328,223 313,584 331,345	749,903 952,957 1,125,991 858,548 648,838 402,922 392,800 10,690,597 6.3% 341,352 327,818 293,112	303,883 1,046,899 1,301,864 896,975 536,878 486,023 398,972 10,586,353 -1.0% 335,006 332,653 309,933	311,285 1,113,231 1,409,000 949,022 554,371 594,626 401,004 10,901,401 3.0% 369,206 342,632 319,231	319,921 1,131,858 1,515,500 983,327 571,002 714,404 407,247 11,351,747 4.1% 383,974 352,911 328,808	328,447 1,152,272 1,589,000 1,028,236 588,132 837,161 413,066 11,768,766 3.7% 399,333 363,499 338,673	337,20 1,172,95 1,590,00 1,063,21 605,77 970,49 418,99 12,116,05 3.0: 399,33 374,40 348,83 252,78
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits OPEB-Retiree Health Care Workers Compensation Employee Benefits - Other Subtotal Appartus Contract Services - MCFD Other Administration (05)	754,607 852,812 942,527 730,924 636,312 422,388 344,476 10,060,768 328,223 313,584 331,345 191,449	749,903 952,957 1,125,991 858,548 648,838 402,922 392,800 10,690,597 6.3% 341,352 327,818 293,112	303,883 1,046,899 1,301,864 896,975 536,878 486,023 398,972 10,586,353 -1.0% 355,006 332,653 309,933 224,594	311,285 1,113,231 1,409,000 949,022 554,371 594,626 401,004 10,901,401 3.0% 369,206 342,632 319,231 231,331	319,921 1,131,858 1,515,500 983,327 571,002 714,404 407,247 11,351,747 4.1% 383,974 352,911 328,808 238,271	328,447 1,152,272 1,589,000 1,028,236 588,132 837,161 413,066 11,768,766 3,7% 399,333 363,499 338,673 245,419	337,20 1,172,95 1,590,00 1,063,21 605,77 970,49 418,99 12,116,05 3.0; 399,33 374,40 348,83 252,78 452,33
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits OPEB-Retiree Health Care Workers Compensation Employee Benefits - Other Subtotal Appartus Contract Services - MCFD Other Administration (05) Dispatch Contract Other Operations (10)	754,607 852,812 942,527 730,924 636,312 422,388 344,476 10,060,768 328,223 313,584 331,345 191,449 297,348	749,903 952,957 1,125,991 858,548 648,838 402,922 392,800 10,690,597 6.3% 341,352 327,818 293,112 218,052 361,834	303,883 1,046,899 1,301,864 896,975 536,878 486,023 388,972 10,586,353 -1.0% 355,006 332,653 309,933 224,594 401,896	311,285 1,113,231 1,409,000 949,022 554,371 594,626 401,004 10,901,401 3.0% 369,206 342,632 319,231 231,331 413,953	319,921 1,131,858 1,515,500 983,327 571,002 714,404 407,247 11,351,747 4.1% 383,974 352,911 328,808 238,271 426,372	328,447 1,152,272 1,589,000 1,028,236 588,132 837,161 413,066 11,768,766 3,7% 399,333 363,499 388,673 245,419	337,20 1,172,95 1,590,00 1,063,21 605,77 970,49 12,116,05 3.0; 3.99,33 374,40 348,83 252,78 452,33 79,69
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits OPEB-Retiree Health Care Workers Compensation Employee Benefits - Other Subtotal Appartus Contract Services - MCFD Other Administration (05) Dispatch Contract Other Operations (10) Building Maintenance	754,607 852,812 942,527 730,924 636,312 422,388 344,476 10,060,768 328,223 313,584 331,345 191,449 297,348 64,244	749,903 952,957 1,125,991 858,548 648,838 402,922 392,800 10,690,597 6.3% 341,352 327,818 293,112 218,052 361,834 76,500	303,883 1,046,899 1,301,864 896,975 536,878 486,023 398,972 10,586,353 -1.0% 355,006 332,653 309,933 224,594 401,896 77,500	311,285 1,113,231 1,409,000 949,022 554,371 594,626 401,004 10,901,401 3.0% 369,206 342,632 319,231 231,331 413,953 78,025	319,921 1,131,858 1,515,500 983,327 571,002 714,404 407,247 11,351,747 4.1% 383,974 352,911 328,808 238,271 426,372 78,566	328,447 1,152,272 1,589,000 1,028,236 588,132 837,161 413,066 11,768,766 3,7% 399,333 363,499 338,673 245,419 439,163 79,123	337,20 1,172,95; 1,590,00 1,063,21; 605,777 970,49; 418,99 22,116,05; 3.0; 399,33; 374,40; 452,33; 79,69 152,56;
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits OPEB-Retiree Health Care Workers Compensation Employee Benefits - Other Subtotal Appartus Contract Services - MCFD Other Administration (05) Dispatch Contract Other Operations (10) Building Maintenance Utilities Utilities (14)	754,607 852,812 942,527 730,924 636,312 422,388 344,476 10,060,768 328,223 313,584 331,345 191,449 297,348 64,244 125,216	749,903 952,957 1,125,991 888,548 648,838 402,922 392,800 10,690,597 6.3% 341,352 327,818 293,112 218,052 361,834 76,500	303,883 1,046,899 1,301,864 896,975 536,878 486,023 398,972 10,586,353 -1.0% 335,006 332,653 309,933 224,594 401,896 77,500	311,285 1,113,231 1,409,000 949,022 554,371 594,626 401,004 10,901,401 3.0% 369,206 342,632 319,231 231,331 413,953 78,025 139,615	319,921 1,131,858 1,515,500 983,327 571,002 714,404 407,247 4.1% 383,974 4.1% 383,974 328,808 238,271 426,372 78,566 143,804	328,447 1,152,272 1,589,000 1,028,236 588,132 837,161 413,066 11,768,766 3,7% 399,333 363,499 338,673 245,419 439,163 79,123 148,118 73,596	337,20 1,172,95 1,590,00 1,063,21 605,77 970,49 418,99 12,116,05 3.0: 399,33 374,40 348,83 252,78 452,33 79,69 152,56 75,80
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits OPEB-Retiree Health Care Workers Compensation Employee Benefits - Other Subtotal Appartus Contract Services - MCFD Other Administration (05) Dispatch Contract Other Operations (10) Building Maintenance Utilities	754,607 852,812 942,527 730,924 636,312 422,388 344,476 10,060,768 328,223 313,584 331,345 191,449 297,348 64,244 125,216 81,765	749,903 952,957 1,125,991 858,548 6648,838 402,922 392,800 10,690,597 6.3% 341,352 327,818 293,112 218,052 361,834 76,500 132,142 64,700	303,883 1,046,899 1,301,864 896,975 536,878 486,023 398,972 10,586,353 -1.0% 355,006 332,653 309,933 224,594 401,896 77,500 136,749 67,351	311,285 1,113,231 1,409,000 949,022 554,371 594,626 401,004 10,901,401 3.0% 369,206 342,632 319,231 231,331 413,953 78,025 139,615 69,372	319,921 1,131,858 1,515,500 983,327 571,002 714,404 407,247 11,351,747 4.1% 383,974 352,911 328,808 238,271 426,372 78,566 143,804 71,453	328,447 1,152,272 1,589,000 1,028,236 588,132 837,161 413,066 11,768,766 3,7% 399,333 363,499 338,673 245,419 439,163 79,123 148,118	337,200 1,172,95; 1,590,000 1,063,214 605,77(970,49; 418,99; 12,116,65; 3,09 393,33; 374,400; 348,83; 252,78; 452,333 79,69(152,56; 75,800 155,56;
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits OPEB-Retiree Health Care Workers Compensation Employee Benefits - Other Subtotal Appartus Contract Services - MCFD Other Administration (05) Dispatch Contract Other Operations (10) Building Maintenance Utilities Other Facilities (14) Community Risk Reduction (15)	754,607 852,812 942,527 730,924 636,312 422,388 344,476 10,060,768 328,223 313,584 331,345 191,449 297,348 64,244 125,216 81,765 6,692	749,903 952,957 1,125,991 888,548 648,838 402,922 392,800 10,690,597 6.3% 341,352 327,818 293,112 218,052 361,834 76,500 132,142 64,700	303,883 1,046,899 1,301,864 896,975 536,878 486,023 398,972 10,586,353 -1.0% 355,006 332,653 309,933 224,594 401,896 77,500 136,749 67,351 13,802	311,285 1,113,231 1,409,000 949,022 554,371 594,626 401,004 10,901,401 3,0% 369,206 342,632 319,231 231,331 413,953 78,025 139,615 69,372 14,216	319,921 1,131,858 1,515,500 983,327 571,002 714,404 407,247 11,351,747 4.1% 383,974 352,911 328,808 238,271 426,372 78,566 143,804 71,453 14,643	328,447 1,152,272 1,589,000 1,028,236 588,132 837,161 413,066 11,768,766 3,7% 399,333 363,499 338,673 245,419 439,163 79,123 148,118 73,596 15,082	337,208 1,172,952 1,590,000 1,063,218 605,776 970,499 418,991 12,116,055 3.09 399,333 374,403 348,833 252,783 452,338 452,387 75,696 152,566 75,800 15,534 205,383
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits OPEB-Retiree Health Care Workers Compensation Employee Benefits - Other Subtotal Appartus Contract Services - MCFD Other Administration (05) Dispatch Contract Other Operations (10) Building Maintenance Utilities Other Facilities (14) Community Risk Reduction(15) Fleet Maintenance (25)	754,607 852,812 942,527 730,924 636,312 422,388 344,476 10,060,768 328,223 313,584 331,345 191,449 297,348 64,244 125,216 81,765 6,692 133,695	749,903 952,957 1,125,991 888,548 648,838 402,922 392,800 10,690,597 6.3% 341,352 237,818 293,112 218,052 361,834 76,500 132,142 64,700 13,400 172,300	303,883 1,046,899 1,301,864 896,975 536,878 486,023 398,972 10,586,353 -1.0% 335,006 332,653 309,933 224,594 401,896 77,500 136,749 67,351 13,802 182,479	311,285 1,113,231 1,409,000 949,022 554,371 594,626 401,004 10,901,401 3.0% 369,206 342,632 319,231 231,331 413,953 78,025 139,615 69,372 14,216 187,953	319,921 1,131,858 1,515,500 983,327 571,002 714,404 407,247 4.1% 383,974 352,911 328,808 238,271 426,372 78,566 143,804 71,453 14,643 193,592	328,447 1,152,272 1,589,000 1,028,236 588,132 837,161 413,066 11,768,766 3.7% 399,333 363,499 338,673 245,419 439,163 79,123 148,118 73,596 15,082 199,400	337,208 1,172,952 1,590,000 1,063,218 605,776 970,495 418,991 12,116,057 3,07 399,333 374,403 348,833 252,782 452,338 79,596 152,566 75,804 15,534 205,382 2,356,667
Wages Overtime Pension - Normal Cost Pension - Unfunded Liability Health Benefits OPEB-Retiree Health Care Workers Compensation Employee Benefits - Other Subtotal Appartus Contract Services - MCFD Other Administration (05) Dispatch Contract Other Operations (10) Building Maintenance Utilities Other Facilities (14) Community Risk Reduction(15) Fleet Maintenance (25) Subtotal	754,607 852,812 942,527 730,924 636,312 422,388 344,476 10,060,768 328,223 313,584 331,345 191,449 297,348 64,244 125,216 81,765 6,692 133,695 1,873,561	749,903 952,957 1,125,991 858,548 648,838 402,922 392,800 10,690,597 6.3% 341,352 327,818 293,112 218,052 361,834 76,500 132,142 64,700 13,400 172,300 2,001,210	303,883 1,046,899 1,301,864 896,975 536,878 486,023 398,972 10,586,353 -1.0% 355,006 332,653 309,933 224,594 401,896 77,500 136,749 67,351 13,802 182,479 2,101,963	311,285 1,113,231 1,409,000 949,022 554,371 594,626 401,004 10,901,401 3.0% 369,206 342,632 319,231 231,331 413,953 78,025 139,615 69,372 14,216 187,953 2,165,535	319,921 1,131,858 1,515,500 983,327 571,002 714,404 407,247 11,351,747 4.1% 383,974 352,911 328,808 238,271 426,372 78,566 143,804 71,453 14,643 193,592 2,232,393	328,447 1,152,272 1,589,000 1,028,236 588,132 837,161 413,066 11,768,766 3,7% 399,333 363,499 338,673 245,419 439,163 79,123 148,118 73,596 15,082 199,400 2,301,405	5,957,416 337,208 1,172,952 1,590,000 1,063,218 605,776 970,495 418,991 12,116,657 3.0% 399,333 374,403 348,833 252,782 452,338 452,562 75,804 15,534 205,382 2,356,667

	Actual FYE 2020	Projected Budget FYE 2021	Projected FYE 2022	Projected FYE 2023	Projected FYE 2024	Projected FYE 2025	Projected FYE 2026
REVENUES							
Member Contributions							
Fairfax	7.0%	3.5%	4.3%	3.8%	3.8%	3.6%	3.59
Ross	6.8%	4.8%	3.0%	3.8%	3.8%	3.6%	3.59
San Anselmo	7.0%	3.5%	4.3%	3.8%	3.8%	3.6%	3.59
Sleepy Hollow	7.0%	3.5%	4.3%	3.8%	3.8%	3.6%	3.59
Prior Authority Side Fund	,.	0.071		0.0,1		0.07.	
Prior Authority Retiree Health	-53.8%	-46.5%	-49.9%	5.5%	3.0%	3.0%	3.09
Prior Authority MERA Bond	-10.6%	-100.0%	#DIV/0!	0.0%	0.0%	0.0%	0.09
Prior Authority Retirement	45.8%	19.5%	15.6%	8.2%	7.6%	4.8%	0.19
Apparatus Replacement	9.4%	4.0%	4.0%	4.0%	4.0%	4.0%	0.09
Member Contributions Subtotal	7.1%	4.0%	4.7%	4.4%	4.3%	3.8%	3.09
% Change from prior year							
Outside/Miscellaneous Revenue							
County of Marin	11.4%	5.3%	3.0%	3.0%	3.0%	3.0%	3.09
OES Reimbursement Out of Count	127.2%	-25.8%					
RVPA Reimbursement Medic	10.2%	9.7%	8.2%	3.0%	3.0%	3.0%	3.09
Interest, Rental, and Miscellaneou	-39.8%	-13.9%	21.1%	1.7%	1.7%	1.7%	1.89
RVPA EMS Training/Supply Reimb.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.09
Plan Checking and Tech Fees	9.4%	-12.6%	6.2%	0.0%	0.0%	0.0%	0.09
Resale Inspection Fees	29.7%	-30.9%	0.0%	0.0%	0.0%	0.0%	0.09
Workers Comp & Training Reimb	260.6%	-49.4%	3.07.			0.07.5	
Station Maintenance Rev.	34.3%	29.6%	0.0%	0.0%	0.0%	0.0%	0.09
Grants and One Time Rev Offset of	-100.0%	#DIV/0!	79.9%	-39.0%			
Subtotal	64.8%	-14.3%	-32.6%	-8.4%	1.1%	1.9%	1.79
Total Revenues		22.8%	12.0%	3.0%	4.0%	3.6%	2.9%
EXPENSES							
Wages	16.0%	3.4%	1.0%	-0.8%	2.5%	2.2%	2.1%
Overtime	31.4%	-0.6%	-59.5%	2.4%	2.8%	2.7%	2.79
Pension - Normal Cost	18.2%	11.7%	9.9%	6.3%	1.7%	1.8%	1.89
Pension - Unfunded Liability	45.8%	19.5%	15.6%	8.2%	7.6%	4.8%	0.19
Health Benefits	9.1%	17.5%	4.5%	5.8%	3.6%	4.6%	3.49
OPEB-Retiree Health Care	-27.5%	2.0%	-17.3%	3.3%	3.0%	3.0%	3.09
Workers Compensation	-24.5%	-4.6%	20.6%	22.3%	20.1%	17.2%	15.9%
Employee Benefits - Other	25.2%	14.0%	1.6%	0.5%	1.6%	1.4%	1.49
Subtotal	12.3%	6.3%	-1.0%	3.0%	4.1%	3.7%	3.09
Appartus	9.4%	4.0%	4.0%	4.0%	4.0%	4.0%	0.09
Contract Services - MCFD	29.9%	4.5%	1.5%	3.0%	3.0%	3.0%	3.09
Other Administration (05)	-7.1%	-11.5%	5.7%	3.0%	3.0%	3.0%	3.09
Dispatch Contract	9.0%	13.9%	3.0%	3.0%	3.0%	3.0%	3.09
Other Operations (10)	4.5%	21.7%	11.1%	3.0%	3.0%	3.0%	3.09
Building Maintenance	27.0%	19.1%	1.3%	0.7%	0.7%	0.7%	0.79
Utilities	36.2%	5.5%	3.5%	2.1%	3.0%	3.0%	3.09
Other Facilities (14)	127.9%	-20.9%	4.1%	3.0%	3.0%	3.0%	3.09
Community Risk Reduction(15	76.8%	100.2%	3.0%	3.0%	3.0%	3.0%	3.09
Fleet Maintenance (25)	-21.2%	28.9%	5.9%	3.0%	3.0%	3.0%	3.09
Subtotal	9.5%	6.8%	5.0%	3.0%	3.1%	3.1%	2.49
Total Expenses	11.9%	6.3%	0.0%	3.0%	4.0%	3.6%	2.9%